

## Board of Directors

### John H. Biggs, 68

Former Chairman and Chief Executive Officer, Teachers Insurance and Annuity Association—College Retirement Equities Fund (TIAA-CREF)

*Boeing Board Committees:* Audit; Finance (Chair)

Boeing director since 1997

Boeing director term expires in 2007

Director of JP Morgan Chase Co.

Trustee of Washington University, St. Louis, Missouri

Director of National Bureau of Economic Research

### John E. Bryson, 61

Chairman of the Board, President and Chief Executive Officer, Edison International

*Boeing Board Committees:* Compensation; Governance, Organization and Nominating

Boeing director since 1995

Boeing director term expires in 2007

Director of The Walt Disney Company

### Linda Z. Cook, 46

Group Managing Director, Royal Dutch/Shell Group of Companies, CEO Gas and Power

*Boeing Board Committees:* Audit; Finance

Boeing director since 2003

Boeing director term expires in 2007

Former President and Chief Executive Officer and a member of the Board of Directors of Shell Canada Limited

Former Chief Executive Officer, Shell Gas & Power, Royal Dutch/Shell Group (London)

Former Director, Strategy & Business Development, Shell Exploration & Production Global Executive Committee (The Hague)

Member of the Society of Petroleum Engineers

### Kenneth M. Duberstein, 60

Chairman and Chief Executive Officer, The Duberstein Group

*Boeing Board Committees:* Compensation (Chair); Governance, Organization and Nominating

Boeing director since 1997

Boeing director term expires in 2005

Former White House Chief of Staff, 1988–89

Director of ConocoPhillips, Fannie Mae, and The St. Paul Travelers Companies, Inc.

### John F. McDonnell, 67

Retired Chairman, McDonnell Douglas Corporation

*Boeing Board Committees:* Compensation; Governance, Organization and Nominating

Boeing director since 1997

Boeing director term expires in 2006

Former Chief Executive Officer, McDonnell Douglas Corporation, 1988–94; Chairman, 1988–97

Director of Zoltek Companies, Inc.

Director of BJC HealthCare

### W. James McNERNEY, Jr., 55

Chairman and Chief Executive Officer, 3M Company

*Boeing Board Committees:* Audit; Finance

Boeing director since 2001

Boeing director term expires in 2005

Former President and Chief Executive Officer, GE Aircraft Engines, 1997–2000

Director of The Procter & Gamble Company and a member of various business and educational organizations

### Richard D. Nanula, 44

Executive Vice President and Chief Financial Officer, Amgen Inc.

*Boeing Board Committees:* Audit; Finance

Boeing director since 2005

Boeing director term expires in 2006

Former Chairman and Chief Executive Officer, Broadband Sports, Inc., 1999–2001

Former President and Chief Operating Officer, Starwood Hotels and Resorts, 1998–99

Held a variety of executive positions at The Walt Disney Company, 1986–98, including Senior Executive Vice President and Chief Financial Officer and President, Disney Stores Worldwide

### Lewis E. Platt, 63

Non-Executive Chairman of the Board, The Boeing Company

*Boeing Board Committees:* Compensation; Governance, Organization and Nominating; Special Programs

Boeing director since 1999

Boeing director term expires in 2005

Retired Chairman of the Board, President and Chief Executive Officer, Hewlett-Packard Company

Former Chief Executive Officer and Director, Kendall-Jackson Wine Estates, Ltd.

Director of 7-Eleven, Inc.

### Rozanne L. Ridgway, 69

Former U.S. Assistant Secretary of State for Europe and Canada

*Boeing Board Committees:* Compensation; Governance, Organization and Nominating (Chair)

Boeing director since 1992

Boeing director term expires in 2007

U.S. Foreign Service, 1957–89, including service as Ambassador to German Democratic Republic and Finland

Director of Emerson Electric Company, 3M Company, Sara Lee Corporation, and Manpower Inc.

### John M. Shalikhvili, 68

Retired Chairman of the Joint Chiefs of Staff, U.S. Department of Defense

*Boeing Board Committees:* Audit (Chair); Finance; Special Programs (Chair)

Boeing director since 2000

Boeing director term expires in 2006

Formerly Commander-in-Chief of all U.S. Forces in Europe and NATO's 10th Supreme Allied Commander in Europe

Visiting professor at Stanford University's Center for International Security and Cooperation

Director of Frank Russell Trust Company, L-3 Communications Holding, Inc., Plug Power Inc., and United Defense Industries Inc.

### Mike S. Zafirovski, 51

Former President and Chief Operating Officer, Motorola Inc.; consultant and Director until May 2005

*Boeing Board Committees:* Audit; Finance

Boeing director since 2004

Boeing director term expires 2005

Former Executive Vice President and President, Personal Communications Sector, Motorola, Inc., 2000–2002

Held a variety of executive positions at GE, 1982–2000, including President and Chief Executive Officer of GE Lighting

Director of United Way of Chicago, Children's Memorial Hospital in Chicago, the Economic Club of Chicago, the Chicago Museum of Science and Industry, and the Macedonian Arts Council