

## Five-Year Summary (Unaudited)

(Dollars in millions except per share data)

	2004	2003	2002	2001	2000
<b>Operations</b>					
Sales and other operating revenues					
Commercial Airplanes	\$ 21,037	\$ 22,408	\$ 28,387	\$ 35,056	\$ 31,171
Integrated Defense Systems: <sup>(a)</sup>					
Aircraft and Weapon Systems	11,394	10,766	10,569	9,575	9,295
Network Systems	11,432	9,384	8,113	5,972	2,679
Support Systems	4,670	4,219	3,484	2,931	4,710
Launch and Orbital Systems	2,969	2,992	2,791	4,337	3,279
Total Integrated Defense Systems	30,465	27,361	24,957	22,815	19,963
Boeing Capital Corporation <sup>(b), (e)</sup>	959	991	764	587	343
Other <sup>(c)</sup>	549	871	536	413	486
Accounting differences/eliminations	(553)	(1,375)	(813)	(901)	(844)
Total	52,457	\$ 50,256	\$ 53,831	\$ 57,970	\$ 51,119
General and administrative expense <sup>(e)</sup>	3,081	2,744	2,512	2,369	2,318
Research and development expense	1,879	1,651	1,639	1,936	1,441
Other income/(expense), net	288	460	37	304	386
Net earnings from continuing operations <sup>(e)</sup>	\$ 1,820	\$ 685	\$ 2,296	\$ 2,822	\$ 2,065
Cumulative effect of accounting change, net of tax			(1,827)	1	
Income from discontinued operations, net of tax	10	33	23	4	63
Net gain on disposal of discontinued operations, net of tax	42				
Net earnings	\$ 1,872	\$ 718	\$ 492	\$ 2,827	\$ 2,128
Basic earnings per share from continuing operations	2.27	0.86	2.87	3.46	2.40
Diluted earnings per share from continuing operations	2.24	0.85	2.84	3.40	2.37
Cash dividends declared	\$ 714	\$ 573	\$ 570	\$ 577	\$ 525
Per share	0.85	0.68	0.68	0.68	0.59
Additions to plant and equipment, net	978	741	954	1,141	915
Depreciation of plant and equipment	1,028	1,005	1,094	1,140	1,159
Employee salaries and wages	12,700	12,067	12,566	11,921	11,813
Year-end workforce	159,000	157,000	166,000	188,000	198,000
<b>Financial position at December 31</b>					
Total assets	\$ 53,963	\$ 52,986	\$ 52,342	\$ 48,978	\$ 43,504
Working capital	(5,735)	892	(2,955)	(3,721)	(2,383)
Property, plant and equipment, net	8,443	8,597	8,765	8,459	8,794
Cash	3,204	4,633	2,333	633	1,010
Short-term investments	319				
Total debt	12,200	14,443	14,403	12,265	8,799
Customer and commercial financing assets	11,001	10,914	9,878	8,033	5,073
Shareholders' equity	11,286	8,139	7,696	10,825	11,020
Per share	14.23	10.17	9.62	13.57	13.18
Common shares outstanding (in millions) <sup>(d)</sup>	793.2	800.3	799.7	797.9	836.3
<b>Contractual Backlog</b>					
Commercial Airplanes	\$ 70,449	\$ 63,929	\$ 68,159	\$ 75,850	\$ 89,780
Integrated Defense Systems:					
Aircraft and Weapon Systems	18,256	19,352	15,862	14,767	14,960
Network Systems	10,190	11,715	6,700	4,749	5,411
Support Systems	6,505	5,882	5,286	2,963	2,153
Launch and Orbital Systems	4,200	3,934	8,166	8,262	8,296
Total Integrated Defense Systems	39,151	40,883	36,014	30,741	30,820
Total	\$109,600	\$104,812	\$104,173	\$106,591	\$120,600

Cash dividends have been paid on common stock every year since 1942.

(a) Our Integrated Defense Systems businesses were reorganized into four segments in 2003: the Aircraft and Weapon Systems, Network Systems, Support Systems and Launch & Orbital Systems. These separate business segments are presented here for 2004 through 2000.

(b) In the first quarter of 2002, the segment formerly identified as Customer and Commercial Financing was reclassified as Boeing Capital Corporation (BCC). The years 2000 and 2001 are restated.

(c) The Other segment classification was established in 2001 and the year 2000 is restated.

(d) Computation represents actual shares outstanding as of December 31, and excludes treasury shares and the outstanding shares held by the ShareValue Trust.

(e) During 2004, BCC sold substantially all of the assets related to its Commercial Financial Services business. Thus, the Commercial Financial Services business is reflected as discontinued operations. The years 2004 through 2000 are restated.