

Board of Directors

John H. Biggs, 70

Former Chairman and Chief Executive Officer, Teachers Insurance and Annuity Association–College Retirement Equities Fund (TIAA-CREF)

Boeing Board Committees: Audit (Chair); Finance

Boeing director since 1997

Director of JPMorgan Chase & Co.

Trustee of Washington University, St. Louis, Missouri

Director of National Bureau of Economic Research

John E. Bryson, 63

Chairman of the Board, President and Chief Executive Officer, Edison International

Boeing Board Committees: Compensation; Governance, Organization and Nominating

Boeing director since 1995

Director of The Walt Disney Company

Arthur D. Collins, Jr., 59

Chairman of the Board and Chief Executive Officer, Medtronic, Inc.

Boeing Board Committees: Audit; Finance

Boeing director since 2007

Former President and Chief Executive Officer, Medtronic, Inc., 2001–2002

Former President and Chief Operating Officer, Medtronic, Inc., 1996–2001

Former Chief Operating Officer, Medtronic, Inc., 1994–1996

Former Executive Vice President of Medtronic, Inc. and President of Medtronic International, 1992–1994

Director of U.S. Bancorp, Cargill, Inc., and the Institute of Health Technology Studies

Serves on Board of Overseers of The Wharton School at the University of Pennsylvania

Linda Z. Cook, 48

Executive Director Gas & Power, Royal Dutch Shell plc.

Boeing Board Committees: Audit; Finance

Boeing director since 2003

Former President and Chief Executive Officer and a member of the Board of Directors of Shell Canada Limited

Former Chief Executive Officer, Shell Gas & Power, Royal Dutch/Shell Group (London)

Member of the Society of Petroleum Engineers and China Development Forum

William M. Daley, 58

Chairman of the Midwest region for JPMorgan Chase & Co.

Boeing Board Committees: Finance; Special Programs

Boeing director since 2006

Former President of SBC Communications Inc., 2001–2004

Former Vice Chairman of Evercore Capital Partners L.P., January to November 2001

Served as Chairman of Vice President Albert Gore's 2000 presidential election campaign

Served as U.S. Secretary of Commerce in the Clinton administration, 1997–2000; also served as Special Counsel to the President advising on trade matters

Director of Abbott Laboratories and Boston Properties

Member, Council on Foreign Relations

Trustee, Loyola University Chicago, The Art Institute of Chicago, Joffrey Ballet of Chicago, Northwestern Memorial Hospital and Northwestern University

Kenneth M. Duberstein, 62

Chairman and Chief Executive Officer, The Duberstein Group

Boeing Board Committees: Compensation (Chair); Governance, Organization and Nominating

Boeing Lead Director since 2005

Boeing director since 1997

Former White House Chief of Staff, 1988–89

Director of ConocoPhillips, The St. Paul Travelers Companies, Inc. and Mack-Cali Realty Corp.

John F. McDonnell, 69

Retired Chairman, McDonnell Douglas Corporation

Boeing Board Committees: Compensation; Governance, Organization and Nominating

Boeing director since 1997

Former Chief Executive Officer, McDonnell Douglas Corporation, 1988–94; Chairman, 1988–97

Director of BJC HealthCare

W. James McNerney, Jr., 57

Chairman, President and Chief Executive Officer, The Boeing Company

Boeing Board Committee: Special Programs

Boeing director since 2001

Former Chairman and Chief Executive Officer, 3M

Former President and Chief Executive Officer, GE Aircraft Engines, 1997–2000

Director of The Procter & Gamble Company

Member of various business and educational organizations

Richard D. Nanula, 46

Executive Vice President and Chief Financial Officer, Amgen Inc.

Boeing Board Committees: Audit; Finance; Special Programs

Boeing director since 2005

Former Chairman and Chief Executive Officer, Broadband Sports, Inc., 1999–2001

Former President and Chief Operating Officer, Starwood Hotels and Resorts, 1998–99

Held a variety of executive positions at The Walt Disney Company, 1986–98, including Senior Executive Vice President and Chief Financial Officer and President, Disney Stores Worldwide

Rozanne L. Ridgway, 71

Former U.S. Assistant Secretary of State for Europe and Canada

Boeing Board Committees: Compensation; Governance, Organization and Nominating (Chair)

Boeing director since 1992

U.S. Foreign Service, 1957–89, including service as Ambassador to German Democratic Republic and Finland

Director of Emerson Electric Company, 3M, Sara Lee Corporation, Manpower Inc. and certain mutual funds of the American Funds complex

Mike S. Zafirovski, 53

President, Chief Executive Officer and Director, Nortel Networks Corporation

Boeing Board Committees: Audit; Finance (Chair)

Boeing director since 2004

Former Director, President and Chief Operating Officer, Motorola, Inc., 2002–2005

Former Executive Vice President and President, Personal Communications Sector, Motorola, Inc., 2000–2002

Held a variety of executive positions at GE, 1975–2000, including President and Chief Executive Officer of GE Lighting

Member of various business and educational organizations