BOEING OVERVIEW
HISTORY

Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become the World's Leading Aerospace Company

A heritage that mirrors the history of flight
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
Boeing 7-series family of airplanes leads the industry

GLOBAL SERVICES
A dedicated services business focused on the needs of global defense, space and commercial customers

DEFENSE, SPACE & SECURITY
One of the world’s largest manufacturers of military aircraft and satellites and major service provider to NASA
Large-scale systems integration, networking technology and solutions provider

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions

Connect and protect people globally
OUR VALUES

HOW WE OPERATE:

Start with engineering excellence
Be accountable — from beginning to end
Apply Lean principles
Eliminate traveled work
Reward predictability and stability — everywhere in our business

HOW WE ACT:

Lead on safety, quality and integrity
Collaborate with humility, inclusion and transparency
Import best leadership practices
Earn stakeholder trust and preference
Respect one another and advance a global, diverse team

Innovate and operate to make the world better
$76.6 BILLION
in 2019 revenues

Products and services support
to customers in more than
150 COUNTRIES

More than
160,000
BOEING
EMPLOYEES

Contracts with more than
12,000
suppliers globally

Research, design and
technology-development
centers and programs in
multiple countries

Manufacturing, service and
technology partnerships with
companies around the world

Approx
80%
of commercial
government airplane revenue
historically
from customers
outside the
United States

Across the United States
and in more than
65 COUNTRIES

Partnering worldwide for mutual growth and prosperity
WHO WE ARE

Company Leadership

Stanley A. Deal
Executive Vice President, President and CEO, Boeing Commercial Airplanes

Leanne Caret
Executive Vice President, President and CEO, Boeing Defense, Space & Security

Ted Colbert
Executive Vice President, President and CEO, Boeing Global Services

Greg Smith
Executive Vice President, Enterprise Operations, Chief Financial Officer

Timothy Keating
Executive Vice President, Government Operations

Brett C. Gerry
Chief Legal Officer, Executive Vice President, Global Compliance

Michael D’Ambrose
Executive Vice President, Human Resources

David L. Calhoun
President and Chief Executive Officer

Marc Allen
Chief Strategy Officer, Senior Vice President, Strategy and Corporate Development

Michael Arthur
Senior Vice President of Boeing, President, Boeing International

Ed Dandridge
Senior Vice President, Communications

Susan Doniz
Chief Information Officer, Senior Vice President, Information Technology & Data Analytics

Greg Hyslop
Chief Engineer, Senior Vice President, Boeing Engineering, Test & Technology
Headquartered in the **PUGET SOUND** region of Washington state with operations in several U.S. states

**$32.3 BILLION**
in 2019 revenues

Offers a family of airplanes and a broad portfolio of aviation services for passenger and cargo carriers worldwide

Approximately **64,000 BOEING EMPLOYEES**

Boeing airplanes represent about half of the world’s fleet, with more than **10,000 jetliners** in service

**80%** of sales (by value) are to customers outside the United States

The industry’s source for customer-focused solutions
DEcENO, SPACE & SECURITY

$26.2 BILLION in 2019 revenues

Core markets include weapons, fixed-wing strike and integrated missile systems

Headquartered in ARLINGTON, VIRGINIA with employees in 21 countries and 47 U.S. states

Approximately 33,000 BOEING EMPLOYEES

FORMED IN 2002 to integrate Boeing’s defense, space, intelligence and communications capabilities

Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems

Offering customers proven capabilities from the sea bed to outer space
GLOBAL SERVICES

$18.4 BILLION in 2019 revenues

A dedicated services business focused on the needs of global defense, space and commercial customers

Headquartered in the PLANO, TEXAS area with operations worldwide

FORMED IN 2017 to integrate the services capabilities of the defense, space and commercial sectors

Approximately 25,000 BOEING EMPLOYEES

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure

$18.4 BILLION in 2019 revenues

A dedicated services business focused on the needs of global defense, space and commercial customers

Headquartered in the PLANO, TEXAS area with operations worldwide

FORMED IN 2017 to integrate the services capabilities of the defense, space and commercial sectors

Approximately 25,000 BOEING EMPLOYEES

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure
Major Business

- Arranging
- Outreach
- Strategic regulatory policy
- Portfolio management
- Backstops & financing
- Enterprise credit risk center of excellence

Global expertise in innovative financing solutions

- BOEING CAPITAL CORPORATION
- Global expertise in innovative financing solutions
- Focuses on assets that are critical to the core operations of Boeing customers
- Headquartered in the PUGET SOUND region of Washington State with offices WORLDWIDE
- $2.3 BILLION portfolio in 2019
- 50+ Years as a global provider of innovative aerospace financing solutions & spearheading industry standards

50+

Years
LEADERSHIP DEVELOPMENT PROGRAM

DEVELOPS THE CAPABILITIES OF FUTURE LEADERS

DRIVES STRATEGIC BUSINESS OBJECTIVES through traditional, experiential and continuous learning

Tackles real business challenges at a residential, STATE-OF-THE-ART LEADERSHIP CENTER

Preparing Tomorrow’s Leaders

Unleashing the full potential of Boeing leaders to shape the future
Being a part of our communities is a Boeing core value

Supporting Local Communities

BOEING GLOBAL ENGAGEMENT

Creates positive changes in local communities through charitable giving, volunteering and the way we operate our business

More than $240 million invested by Boeing, its employees and retirees to help build better communities worldwide in 2019

Partners with community organizations around the world through strategic investments, employee engagement and advocacy efforts

Being a part of our communities is a Boeing core value
PROTECTING OUR PLANET

INNOVATE FOR PERFORMANCE
Driving industry efficiency with innovative technologies

EXCELLENCE IN SUSTAINABILITY
Committing to zero growth in greenhouse gas emissions, water intake, solid waste to landfill and hazardous waste generation from company operations

INSPIRE GLOBAL COLLABORATION
Leading global collaboration to advance progress in environmental performance and protection

Global environmental leadership through aerospace innovation