BOEING OVERVIEW
Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become the World’s Leading Aerospace Company
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
Boeing 7-series family of airplanes leads the industry

GLOBAL SERVICES
A dedicated services business focused on the needs of global defense, space and commercial customers

DEFENSE, SPACE & SECURITY
One of the world’s largest manufacturers of military aircraft and satellites and major service provider to NASA
Large-scale systems integration, networking technology and solutions provider

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions

Connect and protect people globally
OUR VALUES

HOW WE OPERATE:

Start with engineering excellence

Be accountable — from beginning to end

Apply Lean principles

Eliminate traveled work

Reward predictability and stability — everywhere in our business

Innovate and operate to make the world better

HOW WE ACT:

Lead on safety, quality and integrity

Collaborate with humility, inclusion and transparency

Import best leadership practices

Earn stakeholder trust and preference

Respect one another and advance a global, diverse team
WHERE WE ARE

$76.6 BILLION in 2019 revenues

Products and services support to customers in more than 150 COUNTRIES

Manufacturing, service and technology partnerships with companies around the world

Contracts with more than 12,000 suppliers globally

More than 160,000 BOEING EMPLOYEES across the United States and in more than 65 COUNTRIES

Research, design and technology-development centers and programs in multiple countries

Approx. 80% of commercial airplane revenue historically from customers outside the United States

Partnering worldwide for mutual growth and prosperity
WHO WE ARE

David L. Calhoun
President and
Chief Executive Officer

Stanley A. Deal
Executive Vice President,
President and CEO,
Boeing Commercial Airplanes

Leanne Caret
Executive Vice President,
President and CEO,
Boeing Defense,
Space & Security

Ted Colbert
Executive Vice President,
President and CEO,
Boeing Global Services

Greg Smith
Executive Vice President,
Enterprise Operations and
Communications,
Chief Financial Officer

Timothy Keating
Executive Vice President,
Government Operations

Brett C. Gerry
Chief Legal Officer,
Executive Vice President,
Global Compliance

Michael D’Ambrose
Executive Vice President,
Human Resources

Marc Allen
Senior Vice President of Boeing,
President of Embraer Partnership &
Group Operations

Michael Arthur
Senior Vice President,
President, Boeing International

Susan Doniz
Chief Information Officer,
Senior Vice President,
Information Technology & Data
Analytics

Greg Hyslop
Chief Engineer,
Senior Vice President,
Boeing Engineering, Test &
Technology
The industry’s source for customer-focused solutions

COMMERCIAL AIRPLANES

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 64,000 BOEING EMPLOYEES

Boeing airplanes represent about half of the world’s fleet, with more than 10,000 jetliners in service

80% of sales (by value) are to customers outside the United States

$32.3 BILLION in 2019 revenues

Offers a family of airplanes and a broad portfolio of aviation services for passenger and cargo carriers worldwide
DEFENSE, SPACE & SECURITY

$26.2 BILLION in 2019 revenues

Core markets include weapons, fixed-wing strike and integrated missile systems

Headquartered in ARLINGTON, VIRGINIA with employees in 21 countries and 47 U.S. states

Approximately 33,000 BOEING EMPLOYEES

FORMED IN 2002 to integrate Boeing’s defense, space, intelligence and communications capabilities

Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems

Offering customers proven capabilities from the sea bed to outer space
$18.4 BILLION in 2019 revenues

Headquartered in the PLANO, TEXAS area with operations worldwide

A dedicated services business focused on the needs of global defense, space and commercial customers

Approximately 25,000 BOEING EMPLOYEES

FORMED IN 2017 to integrate the services capabilities of the defense, space and commercial sectors

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure

The industry’s source for customer-focused solutions
BOEING CAPITAL CORPORATION

Major Business

Global expertise in innovative financing solutions

Headquartered in the PUGET SOUND region of Washington state with offices WORLDWIDE

Focuses on assets that are critical to the core operations of Boeing customers

$2.3 BILLION portfolio in 2019

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50+ YEARS as a global provider of innovative aerospace financing solutions & spearheading industry standards

Arranging

Outreach

Strategic regulatory policy

Portfolio management

Backstops & financing

Enterprise credit risk center of excellence

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LEADERSHIP DEVELOPMENT PROGRAM

DRIVES STRATEGIC BUSINESS OBJECTIVES through traditional, experiential and continuous learning

Tackles real business challenges at a residential, STATE-OF-THE-ART LEADERSHIP CENTER

Unleashing the full potential of Boeing leaders to shape the future
Being a part of our communities is a Boeing core value.

BOEING GLOBAL ENGAGEMENT

Supporting Local Communities

Creates positive changes in local communities through charitable giving, volunteering and the way we operate our business.

Partners with community organizations around the world through strategic investments, employee engagement and advocacy efforts.

More than $240 million invested by Boeing, its employees and retirees to help build better communities worldwide in 2019.
PROTECTING OUR PLANET

INSPIRE GLOBAL COLLABORATION
Leading global collaboration to advance progress in environmental performance and protection

INNOVATE FOR PERFORMANCE
Driving industry efficiency with innovative technologies

EXCELLENCE IN SUSTAINABILITY
Committing to zero growth in greenhouse gas emissions, water intake, solid waste to landfill and hazardous waste generation from company operations

Global environmental leadership through aerospace innovation