BOEING OVERVIEW
HISTORY

Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become the World’s Leading Aerospace Company

A heritage that mirrors the history of flight
What We Do Today

**Commercial Airplanes**
Boeing 7-series family of airplanes leads the industry

**Global Services**
A dedicated services business focused on the needs of global defense, space and commercial customers

**Defense, Space & Security**
One of the world’s largest manufacturers of military aircraft and satellites and major service provider to NASA
Large-scale systems integration, networking technology and solutions provider

**Boeing Capital Corporation**
Global expertise in innovative aerospace financing solutions

Connect and protect people globally
Our Values

**HOW WE OPERATE:**

- Start with engineering excellence
- Be accountable — from beginning to end
- Apply Lean principles
- Eliminate traveled work
- Reward predictability and stability — everywhere in our business

**HOW WE ACT:**

- Lead on safety, quality and integrity
- Collaborate with humility, inclusion and transparency
- Import best leadership practices
- Earn stakeholder trust and preference
- Respect one another and advance a global, diverse team

Innovate and operate to make the world better
WHERE WE ARE

$76.6 BILLION
in 2019 revenues

Products and services support to customers in more than 150 COUNTRIES

Manufacturing, service and technology partnerships with companies around the world

Contracts with more than 12,000 suppliers globally

More than 160,000 BOEING EMPLOYEES

Research, design and technology-development centers and programs in multiple countries

Approx. 80% of commercial airplane revenue historically from customers outside the United States

160,000 BOEING EMPLOYEES

across the United States and in more than 65 COUNTRIES
WHO WE ARE

Company Leadership

Stanley A. Deal
Executive Vice President, President and CEO, Boeing Commercial Airplanes

Leanne Caret
Executive Vice President, President and CEO, Boeing Defense, Space & Security

Ted Colbert
Executive Vice President, President and CEO, Boeing Global Services

Greg Smith
Executive Vice President, Enterprise Operations and Communications (interim), Chief Financial Officer

Timothy Keating
Executive Vice President, Government Operations

Brett C. Gerry
Chief Legal Officer, Executive Vice President, Global Compliance

Michael D’Ambrose
Executive Vice President, Human Resources

David L. Calhoun
President and Chief Executive Officer

Marc Allen
Senior Vice President of Boeing, President of Embraer Partnership & Group Operations

Michael Arthur
Senior Vice President of Boeing, President, Boeing International

Susan Doniz
Chief Information Officer, Senior Vice President, Information Technology & Data Analytics

Greg Hyslop
Chief Engineer, Senior Vice President, Boeing Engineering, Test & Technology

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COMMERCIAL AIRPLANES

$32.3 BILLION in 2019 revenues

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 64,000 BOEING EMPLOYEES

Boeing airplanes represent about half of the world’s fleet, with more than 10,000 jettliners in service

Of sales (by value) are to customers outside the United States

Offers a family of airplanes and a broad portfolio of aviation services for passenger and cargo carriers worldwide

64,000 BOEING EMPLOYEES

80%
Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems.

FORMED IN 2002 to integrate Boeing's defense, space, intelligence and communications capabilities.

$26.2 BILLION in 2019 revenues

Core markets include weapons, fixed-wing strike and integrated missile systems.

Headquartered in ARLINGTON, VIRGINIA with employees in 21 countries and 47 U.S. states

Approximately 33,000 BOEING EMPLOYEES

Offering customers proven capabilities from the sea bed to outer space.
The industry’s source for customer-focused solutions

GLOBAL SERVICES

$18.4 BILLION in 2019 revenues

Headquartered in the PLANO, TEXAS area with operations worldwide

FORMED IN 2017 to integrate the services capabilities of the defense, space and commercial sectors

Approximately 25,000 BOEING EMPLOYEES

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure

A dedicated services business focused on the needs of global defense, space and commercial customers

PLANO, TEXAS

25,000 BOEING EMPLOYEES

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure
Global expertise in innovative financing solutions

BOEING CAPITAL CORPORATION

$2.3 BILLION
portfolio in 2019

Focuses on assets that are critical to the core operations of Boeing customers

Headquartered in the
PUGET SOUND
region of Washington state with offices WORLDWIDE

50+ YEARS
as a global provider of innovative aerospace financing solutions & spearheading industry standards

Arranging
Outreach
Strategic regulatory policy
Portfolio management
Backstops & financing
Enterprise credit risk center of excellence

Headquartered in the PUGET SOUND region of Washington state with offices WORLDWIDE

Global expertise in innovative financing solutions
LEADERSHIP DEVELOPMENT PROGRAM

Unleashing the full potential of Boeing leaders to shape the future

DRIVES STRATEGIC BUSINESS OBJECTIVES through traditional, experiential and continuous learning

DEVELOPS THE CAPABILITIES OF FUTURE LEADERS

Tackles real business challenges at a residential, STATE-OF-THE-ART LEADERSHIP CENTER
Being a part of our communities is a Boeing core value.

**BOEING GLOBAL ENGAGEMENT**

Supporting Local Communities

Creates positive changes in local communities through charitable giving, volunteering and the way we operate our business.

More than **$240 million**

invested by Boeing, its employees and retirees to help build better communities worldwide in 2019.

Partners with community organizations around the world through strategic investments, employee engagement and advocacy efforts.
PROTECTING OUR PLANET

INNOVATE FOR PERFORMANCE
Driving industry efficiency with innovative technologies

EXCELLENCE IN SUSTAINABILITY
Committing to zero growth in greenhouse gas emissions, water intake, solid waste to landfill and hazardous waste generation from company operations

Global environmental leadership through aerospace innovation