BOEING OVERVIEW
HISTORY

Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become a leading global aerospace company

A heritage that mirrors the history of flight
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
Boeing 7-series family of airplanes leads the industry

DEFENSE, SPACE & SECURITY
One of the world’s largest defense contractors and a major service provider to NASA

GLOBAL SERVICES
A dedicated services business focused on the needs of global commercial, defense and space customers

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions

The Next 100 Years

Connect and protect people globally
OUR PRIORITIES

Safely operate in COVID-19 global environment
Safely return the 737 to service globally
Rebuild trust
Focus on our values
Operate with excellence
Restore production health
Invest in our future

We’ll achieve our priorities by empowering our people
**OUR VALUES**

**HOW WE OPERATE:**
- Start with engineering excellence
- Be accountable — from beginning to end
- Apply Lean principles
- Eliminate traveled work
- Reward predictability and stability — everywhere in our business

**HOW WE ACT:**
- Lead on safety, quality and integrity
- Collaborate with humility, inclusion and transparency
- Import best leadership practices
- Earn stakeholder trust and preference
- Respect one another and advance a global, diverse team

Innovate and operate to make the world better
Where We Are

$58.2 Billion in 2020 revenues

Products and services support to customers in more than 150 countries

Manufacturing, service and technology partnerships with companies around the world

Contracts with more than 12,000 suppliers globally

More than 140,000 Boeing employees across the United States and in more than 65 countries

Research, design and technology-development centers and programs in multiple countries

Approx. 80% of commercial airplane revenue historically from customers outside the United States

Partnering worldwide for mutual growth and prosperity
WHO WE ARE

Company Leadership

Stanley A. Deal
Executive Vice President; President and CEO, Boeing Commercial Airplanes

Leanne G. Caret
Executive Vice President; President and CEO, Boeing Defense, Space & Security

Theodore Colbert III
Executive Vice President; President and CEO, Boeing Global Services

Gregory D. Smith
Executive Vice President; President and CEO, Enterprise Operations; Chief Financial Officer

Gregory L. Hyslop
Chief Engineer; Executive Vice President, Engineering, Test & Technology

Michael D’Ambrose
Chief Human Resources Officer; Executive Vice President, Human Resources

Brett C. Gerry
Chief Legal Officer; Executive Vice President, Global Compliance

Tim Keating
Executive Vice President, Government Operations

David L. Calhoun
President and Chief Executive Officer

B. Marc Allen
Chief Strategy Officer; Senior Vice President, Strategy and Corporate Development

Michael A. Arthur
Senior Vice President; President, Boeing International

Edward L. Dandridge
Chief Communications Officer; Senior Vice President, Communications

Susan Doniz
Chief Information Officer; Senior Vice President, Information Technology & Data Analytics

Grant M. Dixton
Senior Vice President, General Counsel and Corporate Secretary

Uma Amuluru
Chief Compliance Officer; Vice President, Global Compliance

Michael Delaney
Chief Aerospace Safety Officer; Senior Vice President, Global Aerospace Safety

David A. Dohnalek
Senior Vice President, Treasurer

Kevin L. Schemm
Senior Vice President, Enterprise Finance

Chris Raymond
Chief Sustainability Officer; Vice President, Global Enterprise Sustainability

William A. Ampofo II
Vice President; Enterprise Process Council: Supply Chain

Mark D. Jenkins
Senior Vice President; Enterprise Process Council: Program Management

Tony Martin
Vice President; Enterprise Process Council: Quality

William H. Osborne
Senior Vice President; Enterprise Process Council: Manufacturing
COMMERCIAL AIRPLANES

$16.2 BILLION in 2020 revenues

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 34,000 BOEING EMPLOYEES

Boeing airplanes represent about half of the world’s fleet, with more than 10,000 jetliners in service

Of sales (by value) are to customers outside the United States

The industry’s source for customer-focused solutions
DEFENSE, SPACE & SECURITY

Headquartered in
ARLINGTON, VIRGINIA

FORMED IN 2002
to integrate Boeing’s defense, space, intelligence and communications capabilities

Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems

$26.3 BILLION
in 2020 revenues

Approximately 15,000 BOEING EMPLOYEES

Core markets include weapons, fixed-wing strike and integrated missile systems

Offering customers proven capabilities from the sea bed to outer space
GLOBAL SERVICES

$15.5 BILLION in 2020 revenues

Headquartered in PLANO, TEXAS with operations worldwide

Approximately 17,000 BOEING EMPLOYEES

FORMED IN 2017 to integrate the services capabilities of the commercial, defense and space sectors.

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure

A dedicated services business focused on the needs of global defense, space and commercial customers

The industry’s source for customer-focused solutions
Global expertise in innovative financing solutions

**Major Business**

- **$2.0 BILLION** portfolio in 2020
- Focuses on assets that are critical to the core operations of Boeing customers
- Headquartered in the **PUGET SOUND** region of Washington state with offices **WORLDWIDE**
- **50+ YEARS** as a global provider of innovative aerospace financing solutions & spearheading industry standards
- **Arranging**
- **Outreach**
- **Strategic regulatory policy**
- **Portfolio management**
- **Backstops & financing**
- **Enterprise credit risk center of excellence**
Being a part of our communities is a Boeing core value

Boeing charitable investments develop tomorrow’s innovators through STEM education, support military veterans and their families, and advance racial equity and social justice in society.

In 2020, Boeing and its employees and retirees invested more than $234 million to help build better communities worldwide.

We partner with community organizations around the world to drive change through strategic investments, employee engagement and advocacy efforts.
Innovate and operate to make the world better

SUSTAINABILITY

PEOPLE

Our story starts with our people
- Employee Safety & Well-Being
- Diversity & Inclusion
- Human Rights
- Education & Training

DiversityInc. Named Boeing a
Top 50 Company for Diversity

PRODUCTS & SERVICES

We innovate for a better tomorrow
- Product Safety & Reliability
- Quality
- Environment

We’ve reduced emissions by 20%-25% in each new generation of Boeing airplane compared to the generation before.

COMMUNITIES

Our communities matter to us
- Community Impact
- STEM Education
- Veterans

We’ve invested $2 billion in our communities over the last 10 years.

COMMUNITIES

Our communities matter to us
- Community Impact
- STEM Education
- Veterans

OPERATIONS

It’s not just what we do – it’s also how we do it
- Ethics and Business Conduct
- Environment
- Supply Chain

Boeing’s factories in Renton, Wash. and Charleston, S.C. as well as sites in Illinois, Indiana, Ohio, Pennsylvania and Texas run on 100% renewable electricity.