HISTORY

Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become a leading global aerospace company

A heritage that mirrors the history of flight
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
A complete family of the world’s most versatile commercial airplanes

DEFENSE, SPACE & SECURITY
The world’s leader in providing the most digitally advanced, simply and efficiently produced and intelligently supported solutions to its customers

GLOBAL SERVICES
A dedicated, digital-first services business focused on the needs of global commercial, defense and space customers

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions

Protect, connect and explore our world and beyond
OUR PRIORITIES

Live our values
Rebuild trust
Inculcate Safety and Quality Management Systems
Restore operational stability and business health
Invest in Boeing’s future capability

We’ll achieve our priorities by empowering our people
HOW WE OPERATE:

Start with engineering excellence
Be accountable — from beginning to end
Apply Lean principles
Eliminate traveled work
Reward predictability and stability — everywhere in our business

HOW WE ACT:

Lead on safety, quality, integrity and sustainability
Foster a Just Culture grounded in humility, inclusion and transparency
Import best leadership practices
Earn stakeholder trust and preference
Respect one another and advance a global, diverse team

Innovate and operate to make the world better
$62.3 BILLION in 2021 revenues

Products and services support to customers in more than 150 COUNTRIES

Manufacturing, service and technology partnerships with companies around the world

Contracts with more than 12,000 suppliers globally

More than 140,000 BOEING EMPLOYEES

Research, design and technology-development centers and programs in multiple countries

Approx 80% of commercial airplane revenue historically from customers outside the United States

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WHERE WE ARE

Partnering worldwide for mutual growth and prosperity
WHO WE ARE

Company Leadership

Stanley A. Deal
Executive Vice President; President and CEO, Boeing Commercial Airplanes

Theodore Colbert III
Executive Vice President; President and CEO, Boeing Defense, Space & Security

Stephanie Pope
Executive Vice President; President and CEO, Boeing Global Services

Brian West
Chief Financial Officer; Executive Vice President, Finance

Gregory L. Hyslop
Chief Engineer; Executive Vice President, Engineering, Test & Technology

Michael D’Ambrose
Chief Human Resources Officer; Executive Vice President, Human Resources

Brett C. Gerry
Chief Legal Officer; Executive Vice President, Global Compliance

Ziad Ojakli
Executive Vice President, Government Operations

Leanne G. Caret
Executive Vice President and Senior Advisor

David L. Calhoun
President and Chief Executive Officer

B. Marc Allen
Chief Strategy Officer; Senior Vice President, Strategy and Corporate Development

Brett C. Gerry
Chief Legal Officer; Executive Vice President, Global Compliance

Susan Doniz
Chief Information Officer; Senior Vice President, Information Technology & Data Analytics

Uma Amuluru
Chief Compliance Officer; Vice President, Global Compliance

Michael Delaney
Chief Aerospace Safety Officer; Senior Vice President, Global Aerospace Safety

David A. Dohnalek
Senior Vice President, Treasurer

Chris Raymond
Chief Sustainability Officer; Vice President, Global Enterprise Sustainability

William A. Ampofo II
Vice President; Chair, Supply Chain Operations Council

Elizabeth Lund
Senior Vice President; Chair, Program Management Operations Council

Carole A. Murray
Vice President; Chair, Quality Operations Council

Scott Stocker
Vice President; Chair, Manufacturing Operations Council

Gregory L. Hyslop
Chief Engineer; Executive Vice President, Engineering, Test & Technology

Michael D’Ambrose
Chief Human Resources Officer; Executive Vice President, Human Resources
COMMERCIAL AIRPLANES

$19.5 BILLION in 2021 revenues

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 36,000 BOEING EMPLOYEES

Boeing airplanes represent about half of the world’s fleet, with more than 11,000 jetliners in service

75% of sales (by value) are to customers outside the United States

Offers a family of airplanes and a broad portfolio of aviation services for passenger and cargo carriers worldwide

The industry’s source for customer-focused solutions
DEFENSE, SPACE & SECURITY

A diversified, global business with leadership in key defense and space markets

- **Headquartered in ARLINGTON, VIRGINIA**
- **Approximately 15,000 BOEING EMPLOYEES**
- **Formed in 2002 to integrate Boeing’s defense, space, intelligence and communications capabilities**

Key markets include aeronautics, space, and weapons. Core capabilities are in development, production and mission enabling upgrades of integrated solutions.

$26.5 BILLION in 2021 revenues

Delivering digitally advanced, simply and efficiently produced and intelligently supported solutions to customers.

A diversified, global business with leadership in key defense and space markets
GLOBAL SERVICES

Headquartered in
PLANO, TEXAS
with operations worldwide

Approximately
18,000
BOEING
EMPLOYEES

FORMED IN 2017
to integrate the services
capabilities of the commercial,
defense and space sectors

DATA-DRIVEN
INNOVATION
keeps world’s fleet
flying safely, efficiently
and sustainably

Providing digitally
advanced, simply and
efficiently produced,
and intelligently
supported solutions to
our customers

$16.3 BILLION
in 2021 revenues

A dedicated, digital-first services
business focused on the needs
of global commercial, defense
and space customers

$16.3 BILLION
in 2021 revenues

A dedicated, digital-first services
business focused on the needs
of global commercial, defense
and space customers

FORMED IN 2017
to integrate the services
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defense and space sectors

DATA-DRIVEN
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The industry’s source for customer-focused solutions
BOEING CAPITAL CORPORATION

Major Business

Global expertise in innovative financing solutions

Headquartered in the PUGET SOUND region of Washington State with offices WORLDWIDE

$1.7 BILLION portfolio in 2021

50+ Years as a global provider of innovative aerospace financing solutions & spearheading industry standards

Arranging

Outreach

Strategic regulatory policy

Portfolio management

Backstops & financing

Enterprice credit risk center of excellence

Focuses on assets that are critical to the core operations of Boeing customers
Investing in the communities where our employees live and work is a Boeing core value.

Boeing charitable investments work to develop tomorrow’s innovators through a focus on STEM education, support military veterans and their families, encourage environmental stewardship and advance racial equity and social justice.

At Boeing, we partner with community organizations to drive positive change around the world. We do this through strategic charitable investments, employee engagement activities and targeted advocacy efforts.

In 2021, Boeing, its employees and retirees – with the help of Boeing Gift Match -- contributed more than $187 million to help build better communities worldwide.

In 2021, Boeing employees volunteered 290,000 hours in support of community partners globally.
Our story starts with our people
• Safety-First Culture
• Global Equity, Diversity and Inclusion
• Professional Development, Education and Learning

We innovate for a better tomorrow
• Aerospace Safety and Quality
• Sustainable Product Life Cycle
• Innovation and Clean Technology

It’s not just what we do – it’s also how we do it
• Addressing Climate Change
• Conserving Resources
• Responsible Supply Chain
• Data Privacy and Information Security

Our factories in Renton and Charleston as well as most sites in Ill., Ind., Ohio, Penn., Texas and the U.K. run on 100% renewable electricity.

We’ve reduced emissions by 20% to 25% in each new generation of Boeing airplane compared to the generation before.

Our communities matter to us
• Community Engagement
• Purposeful Partnerships
• Engaging around the Globe

We’ve invested $2 billion in our communities over the last 10 years.