Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become the World’s Leading Aerospace Company
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
Boeing 7-series family of airplanes leads the industry

GLOBAL SERVICES
A dedicated services business focused on the needs of global defense, space and commercial customers

DEFENSE, SPACE & SECURITY
One of the world's largest manufacturers of military aircraft and satellites and major service provider to NASA
Large-scale systems integration, networking technology and solutions provider

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions
HOW WE OPERATE:

Start with engineering excellence

Be accountable — from beginning to end

Apply Lean principles

Eliminate traveled work

Reward predictability and stability — everywhere in our business

HOW WE ACT:

Lead on safety, quality and integrity

Collaborate with humility, inclusion and transparency

Import best leadership practices

Earn stakeholder trust and preference

Respect one another and advance a global, diverse team

Innovate and operate to make the world better
WHERE WE ARE

$76.6 BILLION in 2019 revenues

Manufacturing, service and technology partnerships with companies around the world

Products and services support to customers in more than 150 COUNTRIES

Contracts with more than 12,000 suppliers globally

More than 160,000 BOEING EMPLOYEES*

Research, design and technology-development centers and programs in multiple countries

Approx 80% of commercial airplane revenue historically from customers outside the United States

Contracts with more than 12,000 suppliers globally

* Boeing shared on Oct. 28 that it anticipates a workforce of about 130,000 employees by the end of 2021. Efforts to reach these employment levels are underway through a combination of natural attrition and workforce reductions.
$32.3 BILLION in 2019 revenues

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 64,000 BOEING EMPLOYEES*

Boeing airplanes represent about half of the world's fleet, with more than 10,000 jetliners in service

80% of sales (by value) are to customers outside the United States

* Boeing shared on Oct. 28 that it anticipates a workforce of about 130,000 employees by the end of 2021. Efforts to reach these employment levels are underway through a combination of natural attrition and workforce reductions.
Core markets include weapons, fixed-wing strike and integrated missile systems.

Headquartered in Arlington, Virginia with employees in 21 countries and 47 U.S. states.

Approximately 33,000 Boeing employees.*

Formed in 2002 to integrate Boeing’s defense, space, intelligence and communications capabilities.

Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems.

$26.2 billion in 2019 revenues.

* Boeing shared on Oct. 28 that it anticipates a workforce of about 130,000 employees by the end of 2021. Efforts to reach these employment levels are underway through a combination of natural attrition and workforce reductions.
Global Services

- **$18.4 billion** in 2019 revenues
- Headquartered in the **Plano, Texas** area with operations worldwide
- **Approximately 25,000 Boeing employees**
- Formed in 2017 to integrate the services capabilities of the defense, space and commercial sectors
- **Innovative disrupter** generating a robust pipeline of products and services for customers worldwide
- Designed for faster customer response and operational agility, with a streamlined infrastructure

A dedicated services business focused on the needs of global defense, space and commercial customers.
BOEING CAPITAL CORPORATION

Major Business

Global expertise in innovative financing solutions

$2.3 BILLION
portfolio in 2019

Headquartered in the
PUGET SOUND
region of Washington State with offices
WORLDWIDE

Focuses on assets that are critical to the core operations of Boeing customers

50+ Years

as a global provider of innovative aerospace financing solutions & spearheading industry standards

Arranging

Outreach

Strategic regulatory policy

Portfolio management

Backstops & financing

Enterprise credit risk center of excellence
LEADERSHIP DEVELOPMENT PROGRAM

PREPARES TOMORROW’S LEADERS

DRIVES STRATEGIC BUSINESS OBJECTIVES through traditional, experiential and continuous learning

DEVELOPS THE CAPABILITIES OF FUTURE LEADERS

Tackles real business challenges at a residential, STATE-OF-THE-ART LEADERSHIP CENTER

Preparing Tomorrow’s Leaders

Unleashing the full potential of Boeing leaders to shape the future
BOEING GLOBAL ENGAGEMENT

Supporting Local Communities

Being a part of our communities is a Boeing core value

Creates positive changes in local communities through charitable giving, volunteering and the way we operate our business

More than $240 million

invested by Boeing, its employees and retirees to help build better communities worldwide in 2019

Partners with community organizations around the world through strategic investments, employee engagement and advocacy efforts
Innovate and operate to make the world better

Our story starts with our people
- Employee Health & Safety
- Diversity & Inclusion
- Human Rights
- Education & Training

We innovate for a better tomorrow
- Product Safety & Reliability
- Quality
- Environment

Our communities matter to us
- Community Impact
- STEM Education
- Veterans

It’s not just what we do – it’s also how we do it
- Ethics and Business Conduct
- Environment
- Supply Chain

We ranked No. 27 on Diversity Inc’s 2020 Top 50 Companies for Diversity.

We’ve reduced emissions by 20%-25% in each new generation of Boeing airplane compared to the generation before.

We’ve invested $1.8 billion in our communities over the last 10 years.

Boeing’s factories in Renton, Wash. and Charleston, S.C. as well as sites in Illinois, Indiana, Ohio, Pennsylvania and Texas run on 100% renewable electricity.

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