HISTORY

Founded in 1916 in the Puget Sound region of Washington State in the U.S.

Became a leading producer of military and commercial aircraft

Completed a series of strategic mergers and acquisitions to become the World’s Leading Aerospace Company

A heritage that mirrors the history of flight
WHAT WE DO TODAY

COMMERCIAL AIRPLANES
Boeing 7-series family of airplanes leads the industry

GLOBAL SERVICES
A dedicated services business focused on the needs of global defense, space and commercial customers

DEFENSE, SPACE & SECURITY
One of the world’s largest manufacturers of military aircraft and satellites and major service provider to NASA
Large-scale systems integration, networking technology and solutions provider

BOEING CAPITAL CORPORATION
Global expertise in innovative aerospace financing solutions

Connect and protect people globally
HOW WE OPERATE:

Start with engineering excellence
Be accountable — from beginning to end
Apply Lean principles
Eliminate traveled work
Reward predictability and stability — everywhere in our business

HOW WE ACT:

Lead on safety, quality and integrity
Collaborate with humility, inclusion and transparency
Import best leadership practices
Earn stakeholder trust and preference
Respect one another and advance a global, diverse team

Innovate and operate to make the world better
Partnering worldwide for mutual growth and prosperity

$76.6 BILLION in 2019 revenues

Products and services support to customers in more than 150 COUNTRIES

Manufacturing, service and technology partnerships with companies around the world

Contracts with more than 12,000 suppliers globally

More than 160,000 BOEING EMPLOYEES

across the United States and in more than 65 COUNTRIES

Research, design and technology-development centers and programs in multiple countries

Approx. 80% of commercial airplane revenue historically from customers outside the United States
WHO WE ARE

David L. Calhoun
President and Chief Executive Officer

Stanley A. Deal
Executive Vice President, President and CEO, Boeing Commercial Airplanes

Leanne Caret
Executive Vice President, President and CEO, Boeing Defense, Space & Security

Ted Colbert
Executive Vice President, President and CEO, Boeing Global Services

Greg Smith
Executive Vice President, Enterprise Operations, Chief Financial Officer

Michael D’Ambrose
Executive Vice President, Human Resources

Brett C. Gerry
Chief Legal Officer, Executive Vice President, Global Compliance

Timothy Keating
Executive Vice President, Government Operations

Marc Allen
Chief Strategy Officer, Senior Vice President, Strategy and Corporate Development

Michael Arthur
Senior Vice President of Boeing, President, Boeing International

Ed Dandridge
Senior Vice President, Communications

Susan Doniz
Chief Information Officer, Senior Vice President, Information Technology & Data Analytics

Greg Hyslop
Chief Engineer, Senior Vice President, Boeing Engineering, Test & Technology

Uma Amuluru
Vice President, Compliance

Grant Dixton
Senior Vice President, Law

Dave Dohnalek
Senior Vice President, Treasury

Kevin Schemm
Senior Vice President, Finance

Chris Raymond
Vice President, Chief Sustainability Officer

William Ampofo
Vice President, Enterprise Process Council: Supply Chain

Mark Jenks
Senior Vice President, Enterprise Process Council: Program Management

Tony Martin
Vice President, Enterprise Process Council: Quality

Bill Osborne
Senior Vice President, Enterprise Process Council: Manufacturing
$32.3 BILLION in 2019 revenues

Headquartered in the PUGET SOUND region of Washington state with operations in several U.S. states

Approximately 64,000 BOEING EMPLOYEES

Boeing airplanes represent about half of the world’s fleet, with more than 10,000 jetliners in service

Of sales (by value) are to customers outside the United States

The industry’s source for customer-focused solutions
Focus markets include military rotorcraft, commercial derivatives, human space exploration, satellites, services and autonomous systems.

FORMED IN 2002 to integrate Boeing’s defense, space, intelligence and communications capabilities.

Core markets include weapons, fixed-wing strike and integrated missile systems.

$26.2 BILLION in 2019 revenues.

Headquartered in ARLINGTON, VIRGINIA with employees in 21 countries and 47 U.S. states.

Approximately 33,000 BOEING EMPLOYEES.

Offering customers proven capabilities from the sea bed to outer space.
The industry’s source for customer-focused solutions

GLOBAL SERVICES

A dedicated services business focused on the needs of global defense, space and commercial customers

$18.4 BILLION in 2019 revenues

Headquartered in the PLANO, TEXAS area with operations worldwide

FORMED IN 2017 to integrate the services capabilities of the defense, space and commercial sectors

Approximately 25,000 BOEING EMPLOYEES

INNOVATIVE DISRUPTER generating a robust pipeline of products and services for customers worldwide

Designed for faster customer response and operational agility, with a streamlined infrastructure

25,000 BOEING EMPLOYEES

Headquartered in the
PLANO, TEXAS
area with operations worldwide

Approximately
25,000
BOEING
EMPLOYEES

INNOVATIVE DISRUPTER
generating a robust pipeline of products and services for customers worldwide

Designed for
faster customer
response and
operational agility,
with a streamlined
infrastructure
Global expertise in innovative financing solutions

**BOEING CAPITAL CORPORATION**

- **Major Business**
  - Headquartered in the **PUGET SOUND** region of Washington state with offices **WORLDWIDE**
  - Arranging
  - Outreach
  - Strategic regulatory policy
  - Portfolio management
  - Backstops & financing
  - Enterprise credit risk center of excellence

- **Focuses on assets that are critical to the core operations of Boeing customers**
- **50+ YEARS** as a global provider of innovative aerospace financing solutions & spearheading industry standards
- **$2.3 BILLION** portfolio in 2019
- Headquartered in the PUGET SOUND region of Washington state with offices worldwide

Global expertise in innovative financing solutions
LEADERSHIP DEVELOPMENT PROGRAM

DRIVES STRATEGIC BUSINESS OBJECTIVES through traditional, experiential and continuous learning

DEVELOPS THE CAPABILITIES OF FUTURE LEADERS

Tackles real business challenges at a residential, STATE-OF-THE-ART LEADERSHIP CENTER

Preparing Tomorrow’s Leaders

Unleashing the full potential of Boeing leaders to shape the future
Being a part of our communities is a Boeing core value

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BOEING GLOBAL ENGAGEMENT

Supporting Local Communities

Creates positive changes in local communities through charitable giving, volunteering and the way we operate our business

More than $240 million invested by Boeing, its employees and retirees to help build better communities worldwide in 2019

Partners with community organizations around the world through strategic investments, employee engagement and advocacy efforts
INNOVATE FOR PERFORMANCE
Driving industry efficiency with innovative technologies

EXCELLENCE IN SUSTAINABILITY
Committing to zero growth in greenhouse gas emissions, water intake, solid waste to landfill and hazardous waste generation from company operations

INSPIRE GLOBAL COLLABORATION
Leading global collaboration to advance progress in environmental performance and protection

PROTECTING OUR PLANET

Global environmental leadership through aerospace innovation